

EXHIBIT 3

Friday, February 14, 2025 at 10:48:32 Eastern Standard Time

Subject: Orlando Magic's Use of Kobalt's Music
Date: Monday, July 19, 2021 at 6:05:30 PM Eastern Daylight Time
From: Erica Carvajal
To: jkarlov@btlaw.com, wcraver@btlaw.com
CC: Jessie Kuhn, Cindy Bressler
Attachments: image001.png, orlando-magic-kobalt - Usage Report (UC) - 07_19_2021.xlsx

FOR SETTLEMENT PURPOSES ONLY – SUBJECT TO F.R.E. 408

Dear Jason,

As you are aware, we represent Kobalt Music Publishing America, Inc. (“Kobalt”). Kobalt owns, controls and/or administers, in whole or in part, the copyrights in and to musical compositions used by Orlando Magic ("Magic") without authorization in, at minimum, 42 instances. Kobalt’s records reflect that Magic used the copyrighted works without a license and in violation of U.S. copyright law. We have attached a Usage Report for ease of reference.

Should you have any questions, please do not hesitate to contact us. We look forward to discussing this matter with you.

Nothing contained in or omitted from this e-mail is intended to, nor shall be construed as an admission of any fact or a waiver or relinquishment of any rights, remedies, claims, defenses or causes of action which Kobalt may have against Magic, all of which are hereby expressly reserved.

Best,

Erica

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